

St. Michael Hospital
2400 West Villard Avenue
Milwaukee, WI 53209-4999
(414) 527-8000

Type: GMS
Control: Religious Organization
Fiscal Year: 07/01/01 to 06/30/02

County: Milwaukee
Analysis Area: Milwaukee County (2B)
Volume Group: 6

Selected Utilization Statistics	FY 2002	All GMS Hospitals		Analysis Area 2B		Volume Group 6		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)									
Adult medical-surgical	85.5%	57.4%	1.49	68.7%	1.24	58.9%	1.45	84.1%	1.02
Obstetrics	60.5%	39.6%	1.53	49.4%	1.23	37.0%	1.64	55.3%	1.09
Pediatrics	. %	48.0%	.	72.4%	.	71.9%	.	. %	.
Total hospital	88.7%	55.9%	1.59	64.8%	1.37	54.5%	1.63	86.0%	1.03
Average Census (Patients)									
Adult medical-surgical	68.4	30.4	2.25	70.6	0.97	46.2	1.48	67.3	1.02
Obstetrics	6.1	3.9	1.57	9.1	0.67	7.1	0.85	5.5	1.09
Pediatrics	0.0	1.8	0.00	8.7	0.00	7.0	0.00	0.0	.
Total hospital	115.2	55.4	2.08	147.8	0.78	95.6	1.21	112.6	1.02
Average Length of Stay (Days)									
Adult medical-surgical	3.7	3.9	0.93	4.9	0.75	3.9	0.93	3.7	0.99
Obstetrics	2.2	2.4	0.94	2.8	0.80	2.5	0.91	2.1	1.07
Pediatrics	.	2.4	.	2.3	.	2.4	.	.	.
Total hospital	5.3	4.3	1.23	5.2	1.02	4.2	1.27	5.2	1.03
Surgical Operations									
Inpatient	2,666	1,424	1.87	2,986	0.89	2,628	1.01	2,982	0.89
Outpatient	8,316	3,187	2.61	4,999	1.66	6,440	1.29	8,645	0.96
Inpatient as % of all surgeries	24.3%	30.9%	0.79	37.4%	0.65	29.0%	0.84	25.6%	0.95
Outpatient Visits									
Non-emergency visits	133,646	75,046	1.78	159,158	0.84	146,359	0.91	127,377	1.05
Emergency visits	47,893	14,086	3.40	27,089	1.77	23,160	2.07	45,603	1.05
Full-time Equivalents (FTEs)									
Administrators	32.0	14.8	2.16	35.3	0.91	27.8	1.15	30.3	1.06
Nurses, licensed	199.7	160.1	1.25	349.3	0.57	263.7	0.76	214.5	0.93
Ancillary nursing personnel	164.9	54.3	3.04	140.5	1.17	97.2	1.70	191.6	0.86
All other personnel	462.4	384.2	1.20	731.8	0.63	661.5	0.70	435.0	1.06
Total FTEs	859.0	613.5	1.40	1256.9	0.68	1050.2	0.82	871.4	0.99
FTEs per 100 Patient Census (Adjusted)									
Administrators	13.9	14.6	0.95	15.6	0.89	15.4	0.90	14.3	0.97
Nurses, licensed	86.8	157.9	0.55	154.3	0.56	146.0	0.59	101.1	0.86
Ancillary nursing personnel	71.6	53.6	1.34	62.1	1.15	53.8	1.33	90.3	0.79
All other personnel	200.8	378.9	0.53	323.3	0.62	366.2	0.55	204.9	0.98
Total FTEs	373.1	605.0	0.62	555.3	0.67	581.4	0.64	410.5	0.91

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds set up and staffed	130	Health maintenance		Beds set up and staffed	0	Bassinets	15
Discharges	7,899	organization (HMO)	Yes	Discharges	0	Total births	728
Inpatient days	42,066	Preferred Provider		Inpatient days	0	Newborn days	1,522
		organization (PPO)	Yes				

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Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 06/30/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)

General Medical-Surgical:							
Adult medical-surgical, acute	1	80	6,831	24,961	85.5%	68.4	3.7
Orthopedic	2	0	0	0	. %	0.0	.
Rehab. and physical medicine	3	0	0	0	. %	0.0	.
Hospice	3	0	0	0	. %	0.0	.
Acute long term care	4	0	0	0	. %	0.0	.
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	2	0	0	0	. %	0.0	.
Obstetrics	1	10	984	2,209	60.5%	6.1	2.2
Psychiatric	1	24	2,151	9,927	113%	27.2	4.6
Alcoholism/chemical dependency	2	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	2	0	0	0	. %	0.0	.
Cardiac intensive care	2	0	0	0	. %	0.0	.
Pediatric intensive care	2	0	0	0	. %	0.0	.
Burn care	5	0	0	0	. %	0.0	.
Mixed intensive care	1	16	1,925	4,969	85.1%	13.6	2.6
Step-down (special care)	2	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	3	0	0	0	. %	0.0	.
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	3	0	0	0	. %	0.0	.
Other inpatient	5	0	0	0	. %	0.0	.

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE

Administrators/asst. administrators	31	2	32.0	Radiological services personnel	36	33	49.1
Physicians and dentists	5	3	6.0	Occupational therapists	5	6	5.6
Medical and dental residents	2	0	2.0	Occupational therapy assistants/aides	2	0	2.0
Registered nurses	70	262	196.3	Physical therapists	4	9	6.4
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	5	1	5.5
Licensed practical nurses	0	7	3.4	Recreational therapists	2	0	2.0
Ancillary nursing personnel	71	214	164.9	Psychologists	3	4	6.0
Physician assistants	0	1	0.0	Social workers	20	9	25.5
Nurse Practitioners	0	0	0.0	All other health professionals	29	37	43.6
Medical records personnel	20	23	29.6	All other personnel	194	127	245.5
Pharmacy personnel	29	11	33.7	-----			
Clinical laboratory personnel	0	0	0.0	TOTAL	528	749	859.0

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Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$273,411,487	Cash and cash equivalents	\$4,284	Current liabilities	\$10,290,842
Less deductions	156,651,159	Net Patient receivables	18,129,435	Long-term debt	1,374,788
Net patient revenue	116,760,328	Other receivables	474,455	Other liabilities	600,000
Plus other revenue	3,671,820	Land, bldgs and equip: Net	41,088,809	Subtotal	20,226,630
Total revenue	120,432,148	Other assets	8,437,531		
Less expenses	131,067,316			Unrestricted fund balance	47,907,884
Nonoperating gains/losses	187,071	Total Assets	\$68,134,514	Total liabilities & fund balance	\$68,134,514
Net Income	\$-10,448,097			Restricted fund balances	\$0

Selected Financial Statistics	FY 2002	All GMS Hospitals		Analysis Area 2B		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Gross Rev as % Total Gross Patient Revenue									
Medicare [\$110,491,375]	40.4%	41.7%	0.97	40.4%	1.00	38.9%	1.04	44.6%	0.91
Medical Assistance [\$48,367,780]	17.7%	9.0%	1.96	13.2%	1.34	9.9%	1.78	15.6%	1.13
Commercial [\$80,525,842]	29.5%	43.2%	0.68	39.1%	0.75	46.4%	0.63	30.2%	0.98
All other [\$34,026,490]	12.4%	6.1%	2.04	7.3%	1.71	4.7%	2.64	9.6%	1.30
Deductions as % of Total Gross Patient Revenue									
Medicare [\$71,396,771]	26.1%	23.7%	1.10	26.0%	1.01	23.7%	1.10	27.9%	0.94
Medical Assistance [\$33,036,771]	12.1%	6.0%	2.03	9.1%	1.32	6.5%	1.86	10.4%	1.16
Commercial [\$32,705,421]	12.0%	9.4%	1.27	11.0%	1.08	11.7%	1.02	12.5%	0.96
Charity care [\$3,461,943]	1.3%	1.2%	1.05	1.3%	0.96	0.9%	1.36	1.7%	0.74
All other [\$16,050,253]	5.9%	1.4%	4.13	2.4%	2.48	1.4%	4.19	4.4%	1.33
Total deductions [\$156,651,159]	57.3%	41.7%	1.37	49.8%	1.15	44.2%	1.30	56.9%	1.01
Other Revenue and Net Gains or Losses									
Other revenue as % of total revenue	3.0%	5.1%	0.60	5.1%	0.60	8.1%	0.38	3.1%	1.00
Net gains/losses as % of net income	-1.8%	5.3%	-0.34	9.9%	-1.18	7.0%	-0.26	13.1%	-0.14
Expenses as % of Total Expenses									
Salary/fringe benefit[\$48,475,531]	37.0%	47.8%	0.77	41.7%	0.89	46.6%	0.79	43.2%	0.86
Supplies and services[\$64,905,037]	49.5%	40.5%	1.22	46.9%	1.05	41.6%	1.19	45.5%	1.09
Capital component [\$6,961,665]	5.3%	8.7%	0.61	8.1%	0.66	8.7%	0.61	6.4%	0.83
Bad debt [\$10,725,083]	8.2%	3.0%	2.74	3.3%	2.47	3.1%	2.62	4.9%	1.66
Fiscal Statistics									
Operating margin	-8.8%	6.1%	-1.46	4.9%	-1.80	7.1%	-1.25	1.5%	-5.86
Total hospital profit margin	-8.7%	6.4%	#	5.4%	-1.6	7.6%	#	1.7%	-5.01
Return on equity	-21.8%	10.0%	-2.18	9.2%	-2.38	11.1%	#	3.1%	-7.01
Current ratio	2.0	2.5	0.80	2.3	0.88	2.3	0.87	2.4	0.86
Days in net patient accounts receivable	56.7	57.8	0.98	46.5	1.22	66.1	0.86	.	.
Average payment period	30.0	52.6	0.57	47.1	0.64	53.9	0.56	33.4	0.90
Equity financing	70.3%	56.2%	1.25	58.4%	1.20	60.2%	1.17	84.6%	0.83
Long-term debt to equity ratio	0.0	0.5	0.06	0.4	0.07	0.4	0.07	0.0	1.09
Times interest earned	-91.7	5.0	#	4.5	-20	5.8	-15.9	16.9	-5.44
Total asset turnover	1.8	0.9	2.01	1.0	1.79	0.9	2.01	1.5	1.16
Average age of plant: years	13.4	9.5	1.41	10.2	1.32	9.8	1.36	13.1	1.02
Increase (decrease) total net patient rev	. %	. %	.	. %	.	. %	.	14.8%	.
Output gross rev (% of total gross pt. rev)	50.0%	44.1%	1.13	37.1%	1.35	46.2%	1.08	46.9%	1.07
Net Revenue Statistics									
Inpatient net revenue per discharge	\$7,362	\$7,870	0.94	\$10,394	0.71	\$7,095	1.04	\$6,539	1.13
Inpatient net revenue per day	\$1,384	\$1,834	0.75	\$2,072	0.67	\$1,690	0.82	\$1,258	1.10
Outpatient net rev per visit	\$323	\$343	0.94	\$352	0.92	\$316	1.02	\$288	1.12